

PURPOSE

The primary purposes of the Finance Committee (the “Committee”) of Molson Coors Beverage Company (the “Company”) are to oversee and review the Company’s financial position and policies and to approve certain financing activities on behalf of the Company’s Board of Directors (the “Board”).

COMPOSITION

The Committee shall consist of at least three directors, each of whom shall meet the independence requirements of the Company’s Restated Certificate of Incorporation (as amended from time to time, the “Certificate”) and the rules and regulations of the New York Stock Exchange. The members of the Committee shall be determined by the Board in accordance with the Company’s Amended and Restated Bylaws (as amended from time to time, the “Bylaws”), following recommendation of the Governance Committee. Committee members shall hold their offices for one year and until their successors are duly elected and qualified or until their earlier resignation or removal from the Committee. All vacancies in the Committee shall be filled by the Board, following recommendation of the Governance Committee. The Board shall designate one of the members as a Chair of the Committee, following recommendation of the Governance Committee.

MEETINGS

The Committee shall meet periodically, as deemed necessary by the Chair of the Committee. A majority of the members of the Committee shall constitute a quorum for the transaction of business. The vote of a majority of the members present at a meeting at which a quorum is present shall be the act of the Committee, unless otherwise required by the Certificate or Bylaws or other applicable rules or regulations. The Chair of the Committee and the Secretary of the Company shall prepare or approve an agenda in advance of each meeting. The Committee shall prepare minutes of its meetings which shall be delivered to the Secretary of the Company for inclusion in the Company’s records.

RESPONSIBILITIES AND DUTIES

To carry out its primary purposes, the Committee shall:

1. Monitor and approve, as applicable, the Company’s financial, hedging and investment policies and strategies, as well as the Company’s tax strategies and legal entity structure; provided, however, the Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”) of the Company by joint action, may approve, without further action or approval of the Committee, (i) capital contributions, distributions, share purchases and intercompany loans to and from the Company’s direct and indirect, majority-owned subsidiaries for liquidity, capital financing, and tax and legal entity structuring purposes; and (ii) the

Company entering into a guarantee on behalf of one or more of the Company's direct or indirect, majority-owned subsidiaries in an amount up to \$250 million USD with respect to any individual guarantee.

2. Monitor the Company's financial condition and its requirements for funds, including with respect to acquisitions, joint ventures, and divestitures.
3. Monitor investment performance and funding of the Company's pension funds, provided that nothing herein shall impose on the Committee any fiduciary duties with regard to such pension funds or authority or responsibility for underlying investment decisions by such pension funds.
4. Monitor the Company's debt portfolio, including Debt Instruments (as defined below), interest rate risk and expense management, credit facilities, liquidity, and banking and cash management arrangements. The CEO and CFO of the Company by joint action, without further action or approval of the Committee, may authorize and empower certain officers, agents and employees of the Company to make banking and cash management arrangements under the Company's standard form of banking resolutions, including authorizing certain authorized signatories for such arrangements and in response to "know your customer" requests from the Company's financial institutions.
5. Review and approve:
 - a. the amounts, timing, types, issuances, incurrence and terms of debt facilities, indentures or other arrangements for indebtedness of the Company (including, but not limited to, public and private debt securities, commercial paper facilities, overdraft facilities, revolving credit loans, term loans, notes, debentures, bonds, receivables financing, or letters of credit) (collectively, "Debt Instruments"); and
 - b. liability management transactions, including amendments, purchases, and repayments prior to maturity, related to the Company's then-outstanding Debt Instruments;

provided that any transaction (or a series of related transactions) contemplated by the foregoing paragraphs 5(a) and 5(b): (i) that involves Debt Instruments not exceeding the aggregate principal amount of \$250 million USD, and has material terms consistent with, or similar to, prior financing activities of the Company, may instead be approved by joint action of the CEO and CFO of the Company; and (ii) that involves Debt Instruments exceeding the aggregate principal amount of \$2 billion USD, shall instead require recommendation by the Committee to the Board, and final approval by the Board. For the avoidance of doubt, any swap/unwind transaction related to outstanding Debt Instruments is not subject to the approval requirements set forth herein, provided that such transaction would not cause the Company's fixed-to-floating rate or currency debt mix, as applicable, to deviate from the applicable range set forth in the Company's Corporate Finance Operating Guidelines, as reviewed and ratified by the Committee from time to time.

Further, indebtedness incurred pursuant to overdraft, daylight exposure or other similar facilities is not subject to the approval requirements set forth herein, provided that such facilities are entered into subject to the Company's applicable Treasury policies and operating guidelines, as reviewed and ratified by the Committee from time to time.

- c. annuitizations related to the Company's pension funds; provided that any annuitization not exceeding the aggregate amount of \$250 million USD and that have material terms consistent with, or similar to, prior annuitizations by the Company may instead be approved by joint action of the CEO and CFO of the Company.
6. Monitor relationships with credit rating agencies and the ratings given to the Company.
7. Oversee financial risk management strategies, including capital structure, debt portfolio, pension plans, taxes, hedging, currency, interest rates, commodity, and other derivatives.
8. Review periodically the results of the Company's investment, derivative, and hedging activities.
9. Monitor and approve the Company's dividend policy and program and monitor the Company's share repurchase policy and programs, provided that: (a) any proposed dividends, where the amount of the dividend differs from the amount of a dividend approved by the Board for the preceding quarter; and (b) any share repurchase programs, shall each require recommendation by the Committee to the Board and final approval by the Board.
10. Review and approve the entry into agreements by the Company to purchase goods and services in the aggregate amount of greater than \$250 million USD (or local currency equivalent) in one year or \$500 million USD (or local currency equivalent) over the term of the agreement. Agreements that are below the monetary threshold can be approved jointly by the CEO and CFO, which authority may be delegated by the CEO and CFO in accordance with the Company's Global Approval to Buy Policy and related guidelines and procedures.
11. Review and recommend to the Board for final approval, the following transactions:
 - a. Real estate acquisitions or dispositions in excess of \$25 million USD (or local currency equivalent);
 - b. Water rights acquisitions or dispositions in any amount; and
 - c. Mergers, acquisitions, divestitures, joint ventures and partnerships in excess of \$100 million USD (or local currency equivalent) (a "Significant Transaction").

Any of the foregoing transactions described in this paragraph 11 that are below the respective monetary threshold can be approved jointly by the CEO and CFO, which authority may be

delegated by the CEO and CFO in accordance with the Global Approval to Buy Policy and related guidelines and procedures.

In the event of any conflict between paragraphs 10 or 11 and the Company's Global Related Person Transaction Policy (the "Policy"), the Policy shall control.

12. Periodically evaluate the execution, the financial performance and integration of a Significant Transaction, including relative to information presented by management in connection with the approval of such transaction, and the Company's strategic objectives.
13. Oversee, monitor, and review regular reports from management regarding return on investment for the Company's acquisitions, growth initiatives and overall enterprise returns.
14. Oversee and monitor the Company's renewable energy procurement activities and related risk management efforts.
15. Review and reassess, at least annually, the adequacy of this Charter and recommend to the Board any modifications to this Charter that the Committee considers necessary or appropriate.
16. Annually review its own performance against the requirements of this Charter.
17. Perform any other activities consistent with this Charter, the Certificate, the Bylaws, and applicable law, in each case as the Committee or the Board deems necessary or appropriate.

RESOURCES AND AUTHORITY

The Committee shall have the authority to select, engage, retain, compensate, direct, oversee and terminate outside consultants, legal counsel, auditors, and other advisors necessary and appropriate to assist or advise the Committee in carrying out its duties and obligations under this Charter. To the extent reasonably possible, the Committee shall provide management with advance notice prior to the engagement with any such outside consultants, legal counsel, auditors, and other advisors. The Committee may delegate its authority to other directors and officers of the Company as it deems appropriate, except to the extent prohibited or restricted by applicable law, regulation or listing standard, or by the Certificate or Bylaws.

AVAILABLE TRANSLATIONS

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| <input type="checkbox"/> Bulgarian | <input type="checkbox"/> Croatian | <input type="checkbox"/> Czech | <input checked="" type="checkbox"/> English |
| <input checked="" type="checkbox"/> French | <input type="checkbox"/> Italian | <input type="checkbox"/> Hungarian | <input type="checkbox"/> Montenegrin |
| <input type="checkbox"/> Romanian | <input type="checkbox"/> Russian | <input type="checkbox"/> Serbian | <input type="checkbox"/> Spanish |